Desired Community Condition(s)

Residents are literate and educated and engaged in the educational processes.

Program Strategy: PUBLIC LIBRARY

23506

Provide the public with convenient, free access to information needed for daily living and decision making, and to stimulate new interests and create new knowledge.

Department: CULTURAL SERVICES

Service Activities

Library Projects

Bernalillo County Library Services

City Library Services

Strategy Purpose and Description

Provide the public with convenient, free access to information needed for daily living and decision making, to stimulate new interest, and create new knowledge by providing public libraries. Employ staff who are educated and trained to provide services in an effective manner and who help customers to use libraries, library materials and services appropriately to enrich and improve their lives.

Changes and Key Initiatives

Library services have forever changed by offering SmartCard access to the Internet and Web access to information and services, 24 hours a day, seven days a week. Library materials collections and services now reflect customer use patterns, within current budgetary restraints. Children's reading programs are popular and help improve literacy. Customer use continues to grow, despite FY 04 reductions in hours.

Priority Objectives

| Inpu | t M | leasure (| (\$000's) |) |
|------|-----|-----------|-----------|---|
| | | | | |

| 2001 | 110 | 110 GENERAL FUND | 9,161 |
|------|-----|---|-------|
| 2001 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 63 |
| 2002 | 110 | 110 GENERAL FUND | 8,123 |
| 2002 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 63 |
| 2002 | 265 | 265 OPERATING GRANTS FUND | 53 |
| 2003 | 110 | 110 GENERAL FUND | 8,312 |
| 2003 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 33 |
| 2003 | 265 | 265 OPERATING GRANTS FUND | 41 |
| 2004 | 110 | 110 GENERAL FUND | 9,160 |
| 2004 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 63 |
| 2004 | 265 | 265 OPERATING GRANTS FUND | 38 |
| 2005 | 110 | 110 GENERAL FUND | 9,779 |
| 2005 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 133 |
| 2005 | 265 | 265 OPERATING GRANTS FUND | 46 |
| | | | |

| Strategy Outcome | Measure | Year | Project | Mid Year | Actual | Notes | |
|------------------|---------|------|---------|----------|--------|-------|--|
| | | | | | | | |

Customers have materials to meet informational, and educational needs at City and County Libraries. Library materials budget

Materials funding approved in General Obligation Bond Cycles to buy new and replacement books to meet customer needs 2001

\$2,000,000

2002 \$2,000,000 \$1,996,764

2003 \$2,500,000 \$1,997,558 Bernalillo County reduced funding by 50% or \$1,000,000 in

2004 \$2,000,000 50% expend \$2,000,000

2005 \$2,000,000

| Strategy Outcome | Measure | Year | Project | Mid Year | Actual | Notes |
|---|---------------------|------|---------|----------|---------|--|
| Customers have support from trained staff to effectively use library resources. | Reference questions | 2001 | | | 650,000 | |
| | | 2002 | 683,000 | | 419,872 | |
| | | 2003 | 700,000 | | 466,355 | Extended vacancies in staffing during the hiring freeze reduced this number. |
| | | 2004 | 600,000 | 363,000 | 524,088 | |
| | | 2005 | 600,000 | | | |

| Strategy Outcome | Measure | Year | Project | Mid Year | Actual | Notes |
|---|---|------|-------------|--------------|-----------|--|
| Customers believe libraries should be clean, safe, attractive | Library renovation funds | 2001 | | | \$400,000 | projected outcome measure is in bond funds |
| and ADA accessible. | Library buildings are heavily used and require regular maintenance and improvements. Renovation bond funds and operational budgets will be used to improve library buildings and meet ADA standards | | | | | |
| | | 2002 | \$400,000 | | \$350,000 | projected outcome measure is in bond funds |
| | | 2003 | \$750,000 | | \$300,000 | projects were still in development in FY 03 |
| | | 2004 | \$330,000 | planning und | \$243,155 | projected outcome measure is in bond funds |
| | Library buildings are heavily used and require regular maintenance and improvements. Renovation bond funds and operational budgets will be used to improve the Main Library and Wyoming Branch. Water conservation improvements are a priority. | 2005 | \$1,350,000 | | | |

Parent Program Strategy: PUBLIC LIBRARY

Department: CULTURAL SERVICES

Service Activity: Library Projects

2220000

Service Activity Purpose and Description

Collect from lost materials, inter-library loans, printers and donations to replace lost materials, provide inter-library loan services, replace reader/printers as required. Donations are historically a one time small amount for specific books or materials. Also includes a cost recovery program for library public Internet access.

Changes and Key Initiatives

In FY02, the library implemented new library policies relating to borrowing materials, fines and fees. This has positively impacted controls of library materials.

Input Measure (\$000's)

| 2002 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 63 |
|------|-----|--|-----|
| 2003 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 33 |
| 2004 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 63 |
| 2005 | 225 | 225 CULTURAL AND RECREATIONAL PROJECTS | 133 |

Strategic Accomplishments

FY/03: SmartCard technology for public Internet access implemented.

| Output Measures | Year | Projected | Mid-Year | Actual | Notes | |
|--|------|-----------|----------|----------|-------|--|
| Collections for lost books from customers. | 2001 | | | \$26,000 | | |
| Collections for lost books from customers. | 2002 | \$26,800 | | \$32,836 | | |
| | 2003 | \$26,800 | | \$34,271 | | |
| | 2004 | \$26,800 | \$32,000 | \$41,037 | | |
| | 2005 | \$26,800 | | | | |
| Output Measures | Year | Projected | Mid-Year | Actual | Notes | |
| Interlibrary loans from other libraries. | 2001 | | | 2,550 | | |
| Interlibrary loans from other libraries. | 2002 | 2,650 | | 2338 | | |
| | 2003 | 2,650 | | 3388 | | |
| | 2004 | 2,650 | 2,000 | 1,528 | | |
| Interlibrary loans from other libraries. | 2005 | 2,650 | | | | |

| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
|--|--------|-----------|----------|----------|---|
| Sale of SmartCards for Internet access | . 2004 | \$9,000 | \$40,000 | \$54,274 | |
| | 2005 | \$9,000 | | | |
| Quality Measures | Year | Projected | Mid-Year | Actual | Notes |
| Number of accounts which are delinquent and owe over \$100 | 2001 | | | 3,660 | |
| Number of accounts which are delinquent and owe over \$100 | 2002 | 3,500 | | N/A | Software is not able to capture this information. |
| | 2003 | 3,500 | | N/A | Software could not capture this information. |
| | 2004 | 4,500 | 5,400 | 5,200 | This number changes each day as books are returned. Circulation has increased, and overdues have increased as well. |
| | 2005 | 4,500 | | | |

Parent Program Strategy: PUBLIC LIBRARY

Department: CULTURAL SERVICES

Service Activity: Bernalillo County Library Services

2361000

Service Activity Purpose and Description

Library customers are checking out books, using computers to access the Internet and electronic databases and other resources at 17 locations in the City and the County. Customers take advantage of libraries as community meeting locations, study facilities and places to read and enjoy learning. Customers are also accessing library services via the World Wide Web, 24 hours a day, 7 days a week. The Library also provides special services such as Summer Reading Programs, Class visits, Story times, Craft and Literacy Programs. The Library's Special Collections and Center For the Book are unique Community based programs. The Library works to support a literate and well educated population. Customers are also using the library to improve their computer skills and use of Internet in both English and Spanish.

Changes and Key Initiatives

Building improvements are planned for the Main Library, Lomas-Tramway, and Wyoming Branches. Maintaining services dispite a long term hiring freeze, retirements of key staff and reduced maintenance and supplies continues to be a challenge. Citywide, Library use is growing depite reductions in library hours during FY 03.

□

Input Measure (\$000's)

| 2002 | 110 | 110 GENERAL FUND | 995 |
|------|-----|------------------|-------|
| 2003 | 110 | 110 GENERAL FUND | 1,012 |
| 2004 | 110 | 110 GENERAL FUND | 1,100 |
| 2005 | 110 | 110 GENERAL FUND | 1.139 |

Strategic Accomplishments

FY/03: completion of the new Erna Fergusson Library has been delayed until FY 04.

| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
|---------------------------------|------|-----------|----------|----------|-------|
| Measures captured in SA 2362000 | 2005 | na | | <u> </u> | |

Parent Program Strategy: PUBLIC LIBRARY

Department: CULTURAL SERVICES

Service Activity: City Library Services

2362000

Service Activity Purpose and Description

Library customers are checking out books, using computers to access the Internet and electronic databases and other resources at 17 locations in the City and the County. Customers take advantage of libraries as community meeting locations, study facilities and places to read and enjoy learning. Customers are also accessing library services via the World Wide Web, 24 hours a day, 7 days a week. The Library also provides special services such as Summer Reading Programs, Class visits, Story times, Craft and Literacy Programs. The Library's Special Collections and Center For the Book are unique Community based programs. The Library works to support a literate and well educated population. Customers are also using the library to improve their computer skills and use of Internet in both English and Spanish.

Changes and Key Initiatives

Building improvements are planned for the Main Library, Lomas-Tramway, and Wyoming Branches. Maintaining services despite budget reductions, retirements of key staff and reduced maintenance and supplies continues to be a challenge. Citywide, Library use is growing depite reduction of library hours throughout the system in FY 03 and FY 04.

Input Measure (\$000's)

| 2002 | 110 | 110 GENERAL FUND | 7,128 |
|------|-----|------------------------------|-------|
| 2002 | 265 | 265 OPERATING GRANTS FUND | 53 |
| 2003 | 110 | 110 GENERAL FUND | 7,271 |
| 2003 | 265 | 265 OPERATING GRANTS FUND | 41 |
| 2004 | 110 | 110 GENERAL FUND | 8,060 |
| 2004 | 265 | 265 OPERATING GRANTS FUND | 38 |
| 2005 | 110 | 110 GENERAL FUND | 8,640 |
| 2005 | 265 | 265 OPERATING GRANTS FUND | 46 |

Strategic Accomplishments

The renovation of the Main Library is expected to be completed during FY 05.

| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
|---|------|-----------|-----------|-----------|--------------------|
| Book collection which is comprehensive and current. | 2001 | | | 1,350,000 | yr 2000; 2,304,233 |
| | 2002 | 1,320,000 | | 1,326,008 | |
| Materials collections in multiple formats which are comprehensive, popular and current. | 2003 | 1,335,000 | | 1,378,532 | |
| | 2004 | 1,335,000 | 1,330,000 | 1,304,108 | |
| | 2005 | 1,335,000 | | | |
| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
| Circulation indicates the use of the library by customers. | 2001 | | | 3,798,000 | |
| | 2002 | 3,912,000 | | 3,150,628 | |

| 2003 | 3,012,000 | 3,404,772 |
|------|-----------|-----------|

| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
|--|------|-----------|-----------|--------------|--|
| Number of library cardholder indicates the amount of citizens actively using the library. | 2001 | | | 335,000 | |
| | 2002 | 345,000 | | 304,461 | |
| Number of library cardholder indicates the amount of citizens actively using the library. Annually, this database is purged of inactive customers. | 2003 | 340,000 | | 349,000 | |
| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
| Web site hits indicates library usage from off-site locations via the Internet. | 2001 | | | 414,000 | |
| | 2002 | 345,000 | | 600,000 est | |
| Web site hits indicates library usage from off-site locations via the Internet. This service continues to grow in popularity and citizen use. | 2003 | 400,000 | | 1,174177 | |
| | 2004 | 600,000 | 300,000 | 2,000,000est | Software only measures hits via the City's webpage. As a result, anyone who has the Library's site bookmarked and uses that way into our site is not counted. So this estimate is low. |
| | 2005 | 600,000 | | | |
| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
| Number of library cardholders expressed as a percentage of population served indicates the active use of the library. Annually, this database is purged of inactive customers. | 2004 | 59.56% | 61% | 69% | Population is based on Bernalillo County total figures. |
| Number of library cardholders expressed as a percentage of population served indicates the active use of the library. | 2005 | 61% | | | This database is purged annually of inactive customers. |
| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
| Circulation indicates the use of the library by customers. As the library faces possible cuts in hours and locations, circulation could decrease correspondingly. | 2004 | 3,200,000 | 1,746,108 | 3,620,494 | Circulation increased over FY 03 despite a reduction in library hours. |
| Circulation indicates the use of the library by customers. | 2005 | 3,500,000 | | | |

| Output Measures | Year | Projected | Mid-Year | Actual | Notes |
|---|------|-----------|-------------|-----------|--|
| Circulation per capita is another indicator of the level of use of the library's collection. It is calculated by dividing the total circulation by the number of residents in the library's service area. | 2004 | 5.7 | annual only | 6.51 | |
| Circulation per capita is another indicator of the level of use of the library's collection. | 2005 | 6.3 | | | calculated by dividing the total circulation by the number of residents in the library's service area. |
| Quality Measures | Year | Projected | Mid-Year | Actual | Notes |
| Membership in Friends for the Public Library | 2001 | | | 725 | |
| | 2002 | 750 | | 525 | |
| | 2003 | 600 | | 575 | |
| | 2004 | 600 | 550 | 580 | |
| | 2005 | 600 | | | |
| Quality Measures | Year | Projected | Mid-Year | Actual | Notes |
| Number of users in Library buildings | 2001 | | | 1,526,000 | |
| | 2002 | 1,572,000 | | 1,587,510 | |
| | 2003 | 1,600,000 | | 1,767,502 | |
| | 2004 | 1,400,000 | 862,233 | 1,705,622 | Erna Fergusson Library was closed for 8 weeks during this period. |
| Number of users in Library buildings, or attendance is expected to increase in FY 05 due to restoration of library hours. | 2005 | 1,500,000 | | | |
| Quality Measures | Year | Projected | Mid-Year | Actual | Notes |
| Turnover Rate ' Total annual Library circulation divided by total collection. This measure indicates how well the library selects desired materials. | 2001 | | | 2.82 | |
| | 2002 | 2.92 | | 2.38 | |
| | 2003 | 2.96 | | 2.46 | circulation was not as high as projected, due to reductions in materials budgets. |
| | 2004 | 2.37 | annual only | 2.68 | Annual measure |
| | 2005 | 2.62 | | | |

| Quality Measures | Year | Projected | Mid-Year | Actual | Notes |
|---|------|-----------|----------|---------|-------|
| Use of the Internet to renew books, without staff intervention. | 2001 | | | 145,000 | |
| | 2002 | 160,000 | | 281,563 | |
| | 2003 | 200,000 | | 366,945 | |
| | 2004 | 375,000 | 248,233 | 389,396 | |
| | 2005 | 375,000 | | | |